# E-commerce in the Yemeni Organizations A study on E-commerce in Yemeni Organizations (An Empirical Study on the Yemeni Organization) Majed kassem Al-sayani



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**Abstract** 

It is not long ago that e-commerce service has turned to be one of the most important applications of

the Internet. In all aspects of human life, especially in business activity, the application of ICT is so

strong that in near future, the world will witness inevitability of this technology in most of the daily

issues.

This study aims at recognizing the level of the Yemeni industrial organizations' awareness of the

Importance of e-commerce. Besides, it attempts to reveal the problems and difficulties that encounter

the e- commerce and provide suggestions that help in developing its application in different

organizations.

The study is analytical and descriptive in a sense that it has certain hypotheses that need to be proved

or rejected. It is empirical that takes the theoretical side into account. The researcher uses a

questionnaire to prove its objectives. The subjects of the study were taken from (25) twenty-five

Yemeni industrial organizations. The population of the study includes marketing and sales marketing,

general managers, management managers, department managers and the like.

The researcher used statistic package for social science (SPSS) to perform statistic operations that the

study required to prove its objectives such as frequencies, percentages, the mean, the standard

deviation, ANOVA Test.

The result indicate the hindrances that encounter the application of e-commerce in Yemen are, the

limited spread of the convention of the marketing via the internet, the spread of computer illiteracy in

the Yemeni society, the limited spread of the internet service in Yemen. To pay due consideration to

the in internet service and its development in Yemen.

Training and qualifying the workforce of the organizations in e-commerce skills.

To provide the organization with the electronic aids and equipment.

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#### Introduction

The evolution in the past decade in the means of communication and information technology has directly contributed in creating a change accompanying various sciences and affected by this development. The commercial administration and marketing sciences were of the most affected sciences by this development interims of concepts in terms of the concepts or the evolution of the tools used by these sciences, One of the main advantages of global development is the emergence of electronic commerce as a competitor for traditional trade, as the shift to electronic form has added new concepts and modern tools contribute to the success of business transactions, whether between organizations and individuals or between organizations one another or between governments and nations.

The Republic of Yemen is one of the developing countries which is expected to suffer from shortcomings in dealing through various electronic fields and with virtual communities and electronic markets, and this is prompting the researcher to focus on the importance of e-commerce in the Yemeni Organizations.

This is what makes the researcher considers the significance or including the most important concept in e-commerce and the influenced extent by technological environment. the Yemeni organizations were being examined in terms of recognition of the importance of e-commerce and knowing of the obstacles that prevent the practice of e-commerce in the Yemeni Organizations, then try to reach the necessary suggestion to the possibility of e-commerce application.

#### The problem of the Study Problem

Emerged as important to study the Yemeni companies recognize and identify the obstacles faced by the exercise of this marketing trend in the Yemeni sectors, and can highlight the research problem of trying to answer the following questions:

- 1) What is the perception of marketing departments in organizations of the importance of ecommerce?
- 2) What are the problems and obstacles which prevent the application of e-commerce organizations?

#### The importance of the study:

The importance of this study being:

- 1) One of the few studies in the field of e-commerce on the level of the Yemeni Organizations.
- 2) This study contributes to identify the reality of e-commerce in Yemen and the obstacles facing its diffusion.
- 3) Considering vital issue that is e-commerce, which represents local and international priority for organizations seeking to achieve a competitive advantage.
- 4) It will contribute in identifying the relationship nature between the characteristics of the organization and the trend nature towards electronic commerce.

#### The Objectives of the study:

The main objective of this study is to examine the reality of e-commerce organizations in Yemen and then reaching developed proposals, and its impact in this study. The study of this reality involves:

- 1.To determine the extent of perception of the marketing department/administration for the important . e-commerce in the Yemeni organizations .
- 2. To determine the obstacles that facing the implementation application of e-commerce in the Yemeni Organizations.
- 3. To submit of necessary proposals for the development of the application of the Yemeni organizations for electronic commerce.
- 4.To identify the impact of personal characteristics (the functional position the Scientific specialization- years of experience) on the fields of study.

# **Hypotheses of the study:**

In light of the problem of this study and its objectives this study seeks to examine the following hypotheses:

The **first** hypotheses: marketing managers recognize the importance of e-commerce in the Yemeni Organizations.

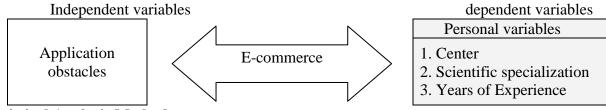
The **second** hypothesis: there are obstacles which contribute to hinder the application of e-commerce in the Yemeni Organizations.

The **third** hypothesis: the personal characteristics of the study sample inducing (functional position - Scientific specialization-and the years of experience) have a significant effect on the study fields of e-commerce (perception, obstacle).

# The sample of the study

The sample of the study includes industrial organizations in the Republic of Yemen, where the questionnaire was distributed to the marketing administrative leaders, and these organizations are considered the study population. the study sample was chosen from sales and marketing department of different categories (director general, managing director, head of department), or there representatives, as this category closest to identify the e-commerce in their organizations. and the reasons that led to the lack of is the application, the research has focused on marketing and sales since they are concerned in marketing and facilitate the task of the researcher in achieving the results that will be closer to the nature of marketing activity. the subjects of this study are (25)industrial organization. The researcher distributed go questionnaire (60) to respondents who represent (25) organization the study sample and the percentage of responses to the questionnaire was (53) questionnaire and the rate response was (88.3%).

the schematic study model can be expressed in the following figure (1):



# **Statistical Analysis Methods:**

Data that have been obtained through the application of appropriate statistical methods to study the nature and objectives of the analysis process, using the statistical software package for Social Sciences (SPSS) was:

- 1.To identify the properties of the individuals and organizations of the study . through the information's that are provided by the frequencies and percentages.
- 2. Arithmetic mean and standard deviation.
- 3. The use of test T-TEST to test the hypotheses on the level of the paragraphs of each area.
- 4. The Use of analysis variance style (ANOVA) to prove the hypotheses of the study.

# **Previous Studies**

ASEEL ALI MEZHER (2008)	Study				
Electronic commerce : concept and obstacles	Study				
	Title				
The study aims to clarify the concept of e-commerce and the basic pillars of its focus on the	The				
reality of this technology in the Arab countries and the challenges facing the deployment.	Objectives				
The most important findings of the previous study areas follows.					
- The absence of full awareness among some sectors of society about the concept of e-					
commerce and its requirements.	The				
- Poor infrastructure for electronic services	Results				
- The lack of protection systems for electronic commerce from the piracy has led to its					
weakness in the Arab world/countries.					
Chai lee Goi (2007)	Study				
Correlation between Internet and ICT, Web Site Development, and internet marketing	Study				
:perception of marketers in Malaysia and Singapore	Title				
1. Study the use of the Internet information technology and networks and Web sites on the					
one hand, and electronic commerce on the other hand, and the correlation coefficient					
between them.	The				
2. find out the viewpoint of shoppers in both Malaysia and Singapore on the effect of using					
the Internet and information technology on the development of Web sites and the impact of					
those sites on e-commerce.					
The study concluded that a positive correlation between the use of the Internet and	The				
information technology on the one hand and the evolution of the websites on the other	Results				
hand, as well as a positive correlation between the development of sites and e-marketing	Results				
Hatem El-gohary (2007)	Study				
The Effect of e-marketing on the marketing Performance of small business enterprise : A	Study				
comparative study between Egypt and the UK.	Title				
The Previous study mainly aims to develop a theoretical model to understand and interpret					
the use of small projects for electronic commerce in the two states and the discovery and	The				
analysis of the level and form of e-commerce and its impact on marketing performance,	Objectives				
and therefore this study focused on the impact of electronic marketing performance in					

small businesses trade. In the previous study the researcher has compared between two	
countries the first is advanced UK and the second is a developing Arab Republic of Egypt	
gave a researcher in the study considerable interest side of the theoretical and practical as	
both of them linked to the other and separated lead to incomplete results. the researcher has used all of the questionnaire tool and corresponding to achieve the objectives of the study.	
The study found a close correlation between e-commerce and improving the marketing	The
performance	Results
Annabel lioyd-Jones, Anthony Davies (2006)	Study
An Investigation of E-marketing within the Second Hand Book Trade.	Study Title
The Previous study aims to investigate the need of the booksellers the libraries to use	
marketing and e-commerce in order to meet the demands and needs of consumers, as well	The
as providing competitive service in the electronic market among other competing products.	Objectives
The research focused on the study of consumer behavior towards buying books	Objectives
electronically with the definition of the limits of e-commerce.	
The study concluded the importance of booksellers –the library- persuading consumers of	The
the benefits of shopping electronically so that touches on traditional marketing electronic	
commerce features.	Results
Jamal Mustafa gawdah and Mamdouh Taya alzyadat (2009)	Study
The extent of perception of the awareness in vested companies for the constraining the	G . 1
external marketing environment according to the characteristics of companies Faculty of	Study
Economics.	Title
The study aimed to diagnose the extent of awareness of the invested companies of the	
constraints in the external marketing environment and its impact on the activities of these	
companies.	The
It also aimed to find out the differences moral constraints in the external marketing	Objectives
environment depending on the characteristics of industrial companies.	
1. The Results of the study droved that the companies recognize the constraints in the	
external marketing environment elements vary if taken separately and acceptable if taken	
together.	The
2. The social environment elements legal and legislative environment elements are the most	Results
elements of disability in the external marketing environment and other environmental	Results
formed the cultural, political environment elements which less influential.	
Rand Imran Mustafa Al-Astal (2009)	Study
The reality of the use of electronic commerce among Gaza strep banks a thesis submitted in	
partial fulfillment for the degree of master in business administration- Faculty of	Study
Commerce gaza-Strip	Title
The study aimed to:	
1. Recognize the reality of the application and practice of e-commerce among the banks.	
2. Find out the availability of e-commerce elements of the database, trust, safety, privacy	The
and confidentiality, support of senior management the middle and lower.	Objectives
3. Determine whether there were significant differences among the sample towards e-	Objectives
commerce application. The study found that:	
1. There is a reality of the electronic commerce among banks in Gaza strip.	
2. Elements of the use of electronic commerce are available data, safety, privacy and	The
	Results
confidentiality, support of senior management and the middle and lower degree above 80%.	Results
3. There were no significant differences between the views of the respondents attributed to	
demographic factors.  Khalid Mahammad Alkalda (2007)	Study
Khalid Mohammed Alkalda (2007)  Evaluation the evalution of a commerce in Vernani commence. A practical Study on the	Study
Evaluation the evolution of e-commerce in Yemeni companies - A practical Study on the	Study Title
Yemeni companies - a PhD in Business Administration unpublished, faculty of higher	Tiue

studies, University of Sudan for Science and Technology.	
The Previous study aims to:	
1. Determine the most important stages of the development of electronic commerce with	
the Yemeni companies.	
2. Find out the most important e-commerce activities that are praised by the Yemeni	The
companies.	Objectives
3. Find out the goals and benefits of the acquisition of e-commerce technologies.	
4. Identify the most important problems that hinder the growth and development of the	
Yemeni companies in the field of electronic commerce.	
The study found the most important thing to him:	
1. There is a large proportion of the companies did not follow the model proposed, but	
followed another arrangement in terms of the adoption of e-commerce technologies.	
2. The interactive website is not available to all companies.	The
3. The proportion of only 4% of companies have followed the proposed model in the study	Results
until the fifth stage only.	
4. There are multiple benefits obtained by companies from the application of e-commerce.	
5. There are problems hinder the development of companies towards e-commerce.	

#### **The Theoretical Framework**

The evolution in information technology reflected on the appearance of modern science positively the emergence of e-business and using the Internet in the marketing process are considered as an outset phase for development of the concept of traditional marketing mechanisms.

Perhaps the most important of these contemporary trends associated with the buying and selling processes where the traditional trade relies on the concept of traditional marketing that has passed through several stages of evolution. It begins with the productive tendency sales trend marketing trend social trend and moral tendency for the practices of marketing and sales. e-commerce stage was the latest trend resulted from the corpora ting and the concepts of between information technology and globalization concepts and sales and modern marketing, where e-marketing was one of those tools through the development of the internet the development of e-commerce passed three outages/classification passed this stage in three classifications describes the emergence of e-commerce (PC 1960) (Internet ere1990-2000) (1990 wireless era2000. (o, Connor, j.et al.2004,7-9) after the whole spectrum that the more we thought we had reached/understood the understanding of trade and marketing operations a new concept appeared and must followed. (Kotler: 2009.1) (Tai, Abadi: 2009).

The revolution in the world of telecommunications and information profit technology allow trade gives new character added to its traditional activities and despite the fact that e-commerce is fast movement and variable name and expands to include more than economic sector accompanied the evolution in the means of electronic communication. (Choi, s. Et, al.1997,), the partial sense of the term defines /regards trade as the activities in which the trading of goods and services between different institutions and are governed by specific, agreed-upon rules whereas the electronic is the use of electronic means to complete the trade process, including the Internet . (Raafat Radwan 1999.13) e-commerce has been defined as follows:

The concept of e-commerce refers to, "the wide range of electronic commercial activities for goods and services in addition to all forms of commercial transactions where the communication between the parties is electronic as well as communicating directly." (Andom, z.2003, p 6)

It can be understood that e-commerce, as it is defined in (encyclopedia management) as "the process of buying and selling of goods and services through the in Internet including the commercial transactions between businesses (B2B) as well as between organizations and consumers or consumer to consumer it includes electronic sales and purchases, paying bills electronically, and electronic auctions many techniques can be used as exchange data electronically, transfer electronic cash, credit cards and e-mail.

can be defined "in terms of the benefiting capacity from the Internet and electronic means in the performance of the business process and therefore in this sense it refers to the trade, which is accelerated and enriched by means of information technology( IT) and the in Internet in particular." (nagm, 2009.49)

the researcher defines the e- commerce as the exchange of goods and services between the business organizations and individuals through electronic means of communication, whether electronic communication was full or part of selling and receiving the products, was materialistic and the other was electronic and it includes all the business transitions of quotes and buying and selling.

#### Forms of e-commerce

We can look at the application of e-commerce from more than a corner the most important forms e-commerce are as follows:

- 1. E-commerce between occurs business to business this kind of trade between businesses with each other where purchase and sell orders are sending and receiving electronically via electronic documents to resolve many of the trade issues between the companies, whether at the local or international level. (Radwan 1999.30), the forms of e-commerce have been classified among the business organization into four levels: from a lot to a lot (markets), from a little to a lot (mono-poles), a lot to the little (single purchase), from a few to a few (mono market) (pavlou, p.&elsawy,2002,p 7).
- 2. E-commerce between "B-2-C" Business to customer Trade "electronic stores" that provides the consumer access to the products and purchase request and the possibility of payment via electronic means and represents this part of the orientation of the Organization for sale online by electronic windows sites appear. (Radwan 1999.31)
- 3. E-commerce between the business unit and administration "government" Business to Administration . this include all transactions that take place between the state and business organizations electronically. Showing the samples and regulations and paying the dues to the government electronically is considered part of this administrative format followed in some countries

that have electronic governments or government electronic gates in some countries that have governments or government electronic gates.

**4.** E-commerce between consumers and government administration (Administration to customer) electronic transactions take place on the consumer "citizen" with government agencies via the Internet where repayment is passion obligations or to obtain rights through e-government portals. (Radwan 1999.32-33). There are other types of e-commerce in addition to the four previous **the challenges of the application of e-commerce in the Arab organization** 

The e-commerce application in organizations face many challenges, and requires that organizations reform the e-commerce as saturated activity, and the most important challenges facing the application of e-commerce in the Arab organizations are as follows:

- 1) the lack of studies in the field of e-commerce to suit the speed of development that accompany the concept and its contents and global expansion known in this area.
- 2) Taking the foreign studies and trying to apply marketing researches of electronic commerce on Arab reality without taking into account the differences between Arab and foreign consumers.
- 3) the lack of interaction between interested and Arabs economic thinkers and between what was produced by Western science of knowledge related to e-commerce can contribute to elaborate Arabic thought about it.
- 4) the perception of e-commerce as non-productive and the focus by organizations on the productive dimension only.

Practical Analysis

Sample characteristics: Responsive distributed sample properties as follows: Table (1)

Percent	Frequency	statement	Variable
7.5	4	Director General	
1.9	1	Deputy General Manager	
18.9	18.9 10 Director of the Department		Functional
5.7	1		position
32.1	32.1 17 Head of Department		
34.0	34.0 18 Other		
100.0	53	Total	
30.2	16	Accounting	
20.8	11	Business Administration	
11.3	6	Marketing	Scientific
5.7	3	Economy	- specialization
1.9	1	Engineering and Information Systems	specialization
30.2	16	Others	
100.0	53	Total	
20.8	11	Less than five years	
54.7	29	5 years - less than 15 years	Years of
17.0	9	From 15 to less than 25 years	Experience
7.5			Experience
100.0	53	Total	

Through Table (1) above shows that:

- 1. The 68% represents the senior management of the director general and directors of departments and heads of departments as it is distributed among the members of the sample and the rest is marketing practitioners of the tasks associated with e-commerce.
- 2. The 60% of respondents are qualified in order to achieve the knowledge of e-commerce and requirements so that their specialties revolve around accounting, business administration and marketing.
- 3. Constitute a class of 5 years- less than 15 years the largest proportion of workers with years of experience and this confirms that the employees have sufficient capacity to judge the extent of their awareness of e-commerce and constraints associated with.

# The first hypothesis: perception the importance of e-commerce in the organizations

Illustrated in Table (2) that the arithmetic average year for the field perception the importance of e-commerce in the organizations has reached (4.02), the degree emphasizes the availability of perception, according to the approved measure, which indicates that the surveyed organizations recognize the importance of e-commerce, as the standard deviation of the field (reached. 617), which refers to the views of respondents focus and lack of dispersion.

Table (2) the arithmetic mean and standard deviation of the field of recognizing the importance significance of e-commerce

ou	paragraphs	average	standard deviation	value T	P-VALUE	degree of cognition
1	E-commerce may contribute to achieving the objectives of the organization	4.25	731.	42.261	.000	Very high
2	E-commerce leads to raise the sales organization size products of organization .	4.15	907.	33.312	.000	high
3	E-commerce achieves significant returns for the organization	3.85	794.	35.286	.000	high
4	E-commerce will help to improve the service provided to customers	3.94	908.	31.633	.000	high
5	E-commerce will help to increase the market share of the organization	3.89	776.	36.460	.000	high
6	E-commerce helps in establishing brand for the products of the organization	4.08	937.	31.650	.000	high
7	E-commerce to the Organization significant competitive advantages	4.00	784.	37.121	.000	high
	Total	4.02	617.	47.432	.000	high

The first hypothesis: marketing managers are aware of the importance of e-commerce in the Yemeni organizations.

To test the first hypothesis of the study, the researcher calculated the averages and standard deviations of the related relevant paragraphs by to the organization awareness of the importance of e-

commerce as well as the overall average for the area, so as to find out the degree of approval of the respondents to those paragraphs. then the researcher tested the sign of the differences between these averages, using a t-test per sample, so as to rule on the degree of approval, where is the difference statistically significant if the level of actual significance P value is smaller than the significance level adopted in this study (0.05). this confirms the degree of approval while if the level of significance t value is greater than the significance level adopted in the his study (0.05), this indicates that the respondents points at view on that paragraph was not clear.

T-test results for the one sample and described in table(2) has shown that there is statistically significant difference between the averages of the paragraphs relating to the realization of organizations for the importance of e-commerce, where were all the values of is smaller than the values of significance level adopted in this study, (0.05), this confirms the degree of approval for the Trends of managers to the paragraphs on the importance of e-commerce. And we can confirm this result by the average of the field (4.02), a degree of availability of perceptive paragraphs according to the approved measure, this indicates that the managers in the Yemeni organizations realize the importance of e-commerce. It is through what has already we come up with acceptance of the first hypothesis, which states that realize marketing managers the importance of e-commerce in the Yemeni organizations.

# The second hypothesis:

Table (3) the arithmetic mean and standard deviation of the field of obstacles to e-commerce application:

ou	paragraphs	average	standard deviation	value T	P-VALUE	The degree of cognition
1	Limited the spread of the Internet service in Yemen	4.06	908.	32.541	.000	high
2	Non-Proliferation known online shopping	4.25	853.	36.244	.000	high
3	Unavailability of electronic equipment in the organization	3.17	1.172	19.684	.000	Medium
4	Scarcity specialized in technology and information technology skills	3.47	1.049	24.097	.000	high
5	Increase potential competition in the electronic market	3.17	1.156	19.965	.000	Medium
6	Lack of confidence in electronic payment methods	3.83	1.051	26.524	.000	high
7	Weak regulations and legislation on e-business	3.96	980.	29.439	.000	high
8	The spread of computer illiteracy in Yemeni society	4.23	1.031	29.841	.000	Very high
	Total	3.77	.598	45.816	.000	high

The constraints facing the application of e-commerce it is clear from table no (3)that. overall the arithmetic average for the field of obstacles to the application of e-commerce in organizations has reached (3.77), the degree of availability constraints according to the approved measure, which indicates that the constraints in the questionnaire contribute to impede e-commerce application, as was the standard deviation of the field (.598), which refers to the views of respondents focus and lack of dispersion.

The second hypothesis: there are obstacles contributing to impede the application of e-commerce in the Yemeni organizations.

The results of t. Test of the one sample that is showed in table (3) that then are that there are statistically significant difference between the averages of the paragraphs where all the values are smaller than the values of the significance level in this study (0.05), which confirms the degree of approve of the paragraphs related to the constraints of e-commerce application. Through the above analysis it is clear that the members of the surveyed organizations assert the existence of obstacles to the application of e-commerce in the Yemeni organizations. This result can be confirmed by the average of the field of (3.77), a degree of availability of constraints according to the approved measure, this indicates that the Yemeni organizations support the existence of obstacles to e-commerce application.

Through the statistics in table (3) we come up with the acceptance of the second hypothesis, which states that there are obstacles contributing to impede the application of e-commerce in the Yemeni organizations.

#### The third hypothesis:

The personal characteristics of the study sample (Functional position – Scientific specialization-years of experience) have a significant effect on the fields of e-commerce study (perception, constraints).

To prove the third hypothesis the variance analysis (ANOVA) will be used to identify the differences between the responses of respondents about the areas of study which can be attributed to the personal characteristics of the members of the sample, where the difference statistically significant if the significance level value is smaller than the significance level adopted in this study (0.05) the following results are obtained/achieved:

Table (4) analysis of variance for answers to recognize the importance of e-commerce by the personal characteristics of the study sample test results

The signal level	(F) value	value of squares	degree of freedom	Sum of squares	Source of variation	variables		
		428.	5	2.140	Between groups	Functional		
354.	1.138	376.	47	17.672	Within groups	position		
			52	19.812	Total	position		
		064.	5	322.	Between groups	Scientific	300	
977.	155.	415.	47	19.490	Within groups	specialization	gni	
			52	19.812	Total	specialization	Cognition	
		1.060	3	3.181	Between groups	Years of		
034.	3.124	. 3.124	339.	49	16.631	Within groups	Experience	
			52	19.812	Total	Experience		
		354.	5	1.768	Between groups	Functional		
436.	986.	359.	47	16.858	Within groups	position		
			52	18.626	Total	position	$\circ$	
	75. 162. 063. 5 390. 47 52	063.	5	315.	Between groups	Scientific	Constraints	
975.		162. 390.	47	18.311	Within groups	specialization	stra	
		18.626	626 Total	specialization	aint			
		135.	3	404.	Between groups	Years of	8	
781.	362.	372.	49	18.223	Within groups			
				52	18.626	Total	Experience	

The source (SPSS output) and the table is prepared by the researcher Table (4) indicates that :

- 1. There are no statistically significant differences between the answers to the understanding of organizations of the importance of e-commerce according to the personal characteristics (Functional position scientific specialization) at the level of (0.05), where we note that the statistical significance level is greater than the significance level at which test conducted the (0.05) and this shows that there are no differences.
- 2. There are significant differences between the answers to the understanding of organizations of the importance of e-commerce according to the personal characteristics (years of experience) at the level of (0.05), where we note that the statistical significance level is less than the level at which is the test conducted (0.05) This shows the existence of differences. The researcher attributed this to the fact that the majority of the sample members concentrated its expertise for a period of 5-15 years and this will affect the extent of cognition dramatically.
- 3. There are no statistically significant differences between the answers to the constraints of the application of organizations for e-commerce according to the personal characteristics (Functional position scientific specialization years of experience) at the level of (0.05), where we note that the statistical significance level is greater than the significance level at which is the test conducted (0.05) and This shows that there are no differences.

#### **Results and recommendations**

#### The results of the study:

The most important findings can be summarized as follows:

- 1) The study found that the managers recognize the importance of e-commerce in the Yemeni organizations, and more aware that the areas of e-commerce helps to contribute to achieving the organization's objectives, and its contribution to raising the sales of organization products.
- 2) The study found that there are obstacles to contribute impede the application of e-commerce in the Yemeni organizations. and the most important reasons that lead to the obstruction of e-commerce application are the Proliferation of online shopping, the proliferation of computer illiteracy in Yemeni society, and the limited development service Internet in Yemen.
- 3) There are no statistical differences between the answers on the level of awareness of organization for the importance of e-commerce and personal variable (Functional position Scientific specialization).
- 4) Statistical differences between the answers on the level of organizations awareness for ecommerce and personal variable (years of experience).
- 5) There are no statistical differences between the answers on the level of the obstacles facing application of e-commerce and personal variables (Functional position -Scientific specialization-years of experience).

#### Recommendations

In light of the findings of the study, we can display the most important recommendations that we will help in serving the study community as follows:

- **1.**To facilitate the access to Internet lines.
- **2.** Increase the amount of Internet speed to facilitate the establishment and operation of interactive sites for companies.
- **3.** Researcher recommends the necessity of expanding and developing the online service.
- **4.** Allocating subjects in each stage of education to teach the net in addition to the of programs and seminars in various media, to spread awareness of the importance of e-commerce and how to deal through.
- **5.** Raise the level of dealing with electronic payment methods by dealing with organizations through modern electronic systems.
- **6.** Insuring the specialized skill for the success of e-commerce operations.
- **7.** Seeking laws and regulations to adjust e-business.
- **8.** Developing the plans and policies that are interested in marketing the products organization of online.

- 9. Continuous training to employees of the organization in the field of electronic commerce.
- **10.** Restructuring the marketing departments to suit the organization's policies in the field of e-commerce and the technological developments in this aspect.

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